The Code is a statement of guiding principles and policies for individual and business conduct and does not, in any way, constitute an employment contract or an assurance of continued employment. Rights as an employee and the Company’s rights as an employer are governed by the laws of the jurisdiction of employment, the work rules of your employing unit, and your individual written employment contract, if any. In the United States and certain other countries, employment by the Company is employment at will, unless agreed upon otherwise in an express, written employment agreement. Employment at will means that the employee may terminate their employment at any time, for any reason or no reason at all, and the Company may terminate employment at any time, for any legal reason or no reason at all, but not for an unlawful reason. Where employment is at will, no oral representation by any Moody’s employee with respect to continued employment can alter this relationship. Where a local jurisdiction's laws contain mandatory requirements that differ from the provisions of this Code, that jurisdiction's laws prevail for employees based in that jurisdiction. In the event that any provision of this Code conflicts with any provision in your individual written employment contract, the provisions in your individual written employment contract will prevail. In addition, to the extent that Moody’s adopts or revises any policies that are more restrictive than this Code, the provisions in those policies will prevail.
From Rob Fauber

For more than a century, Moody’s employees have proudly upheld the company's worldwide reputation for high standards of business conduct. An essential aspect of Moody's success is our collective commitment to operating in an ethical and lawful manner to maintain the integrity of our business. Moody's Code of Business Conduct, which has been approved by our Board of Directors, sets forth the guiding principles we expect each employee and member of the Board to follow. Although no Code can anticipate every specific problem you may face or cover every applicable law, by providing you with these guiding principles and illustrative examples, the Code is designed to assist you in identifying and resolving troublesome issues, as well as to advise you where to go for help and advice.

It is the responsibility of each employee to abide by the Code and to raise awareness of problems that may undermine the company’s integrity. Moody’s managers and Board members have the additional responsibility of fostering a culture in which compliance with applicable laws and Moody's policies is at the core of our business activities. At Moody’s, the views of each employee matter, and we expect employees to demonstrate high standards of personal integrity in all their interactions. By following the principles contained in the Code, Moody’s employees help sustain a work environment that is open, inclusive and fair for all. If you have a question or concern about what is proper conduct for you or anyone else, please raise it through one of the many channels offered to you in the Code. Reports of violations will be treated confidentially to the extent possible, and no person who reports a possible violation in good faith will be subject to retaliation.

Please carefully review Moody’s Code of Business Conduct and keep it handy for consultation. Be aware that certain provisions may have changed since the last version of the Code was issued. I trust that each of you will accept the personal responsibility to live up to Moody’s values and abide by the principles described in the Code. Thank you for continuing to do your part.

Robert Fauber
President & Chief Executive Officer
Moody’s Corporation
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Moody’s has built a reputation for the highest standards of integrity and responsibility.
Overview

For more than a century, Moody’s has built a reputation for the highest standards of integrity and responsibility. It is the duty of each of us to uphold and enhance the Company’s standing in the global community. We owe that duty to ourselves, as well as to our fellow employees and directors, Moody’s stockholders and customers, and everyone with whom we do business.

This Code of Business Conduct (the "Code") is designed to help all Moody’s employees and directors understand how to apply these principles in daily business activities. The Code confirms the basic elements of honesty, integrity, good judgment and professionalism that all Moody’s employees and directors are expected to observe. All employees and directors are expected to comply with the principles set forth in this Code.

Complying with Applicable Laws

First and foremost, it is our to duty, at all times, to comply with all laws and regulations that apply to our business. You must not take any action on behalf of Moody’s Corporation or its subsidiaries that violates any law or regulation. Not only is this important in order to avoid the consequences of legal violations that can include heavy fines, jail terms, expensive lawsuits, and termination of your employment, it is also good business practice.

Observing Ethical Business Standards

As a Moody’s employee or director, you must strive to maintain the highest standards of personal ethics and integrity in your dealings on behalf of Moody’s. At a minimum, this means complying with the principles and policies articulated in this Code, and upholding Moody’s core values.

Moody’s Core Values

Rigorous
We are Rigorous – Our intellectual excellence sets us apart. We approach our work with the greatest care and hold ourselves to the highest standard, every day, because we know our work has impact.

Collaborative
We are Collaborative – We work across boundaries to bring the right ideas, people and resources together to deliver the best outcomes and adapt to a changing marketplace.

Principled
We are Principled – We are united by a determination to act with integrity and make a positive impact on the global economy and in our local communities.

Inclusive
We are Inclusive – We believe that diverse viewpoints lead to better decisions. Everyone’s opinion matters and everyone’s contributions are valued.

Forward Thinking
We are Forward-Thinking – Staying relevant in a changing world means looking to tomorrow with curiosity, optimism and energy. Our passion, collective imagination and intellect open the door to a better future for our customers, our communities and the environment.
Scope of Code

The Code describes some of the laws and policies that are most likely to affect the work of Moody’s employees and, in certain instances, Moody’s directors. In some cases, Moody’s expectations go beyond what the law requires or permits. The Code should alert you to significant legal and ethical issues that may arise in your job. If you are in doubt about an issue or about the best course of action in a particular situation, please consult your manager, another senior manager, a member of the People Team, a representative of Moody’s Internal Audit or Compliance departments, or an attorney in Moody’s Legal department. Problems can usually be minimized by seeking advice sooner rather than later, when they may become harder to address.

Moody’s has implemented policies concerning legal and ethical behavior in various areas. The purpose of the Code is not to supersede those policies, but to provide a summary of Moody’s policies and expectations in certain areas. Employees should read the Code together with our other policies.

The Code and the Company’s policies are available on Moody’s internal website for employees. The Code may be revised from time to time, and the most recent, controlling version will always be available on Moody’s intranet. Employees and directors are responsible for reviewing and understanding the Code and all policies that apply to them and their activities.

You must strive to maintain the highest standards of personal ethics and integrity in your dealings on behalf of Moody’s.
No business transaction or other activity that violates the Code or other company policies will be tolerated.

The Code cannot cover all the legal requirements of each jurisdiction in which we do business. Because Moody’s Corporation is a U.S. corporation, particular attention is given to U.S. legal requirements. This Code, however, applies to all employees and directors of Moody’s Corporation and all employees of its wholly-owned subsidiaries worldwide, including part-time and limited duration employees. The terms “Moody’s” and “the Company” are used in this Code to refer to Moody’s Corporation and its wholly-owned subsidiaries.

The term “MIS” refers to Moody’s Investors Service, Inc. and its affiliates that issue credit ratings under the “Moody’s Investors Service” brand name. The term “MA” refers to Moody’s Analytics. Moody’s majority-controlled subsidiaries have adopted substantially similar Codes and policies in consultation with Moody’s Legal and Compliance departments.
Moody’s objective is to maintain an environment in which all employees feel comfortable raising issues that they believe are important.
Where to Seek Help and Report Concerns

Open Door Policy

Moody’s objective is to maintain an environment in which all employees feel comfortable raising issues that they believe are important. Moody’s believes that maintaining a culture where open dialogue is encouraged and supported leads to a more productive, cohesive and enjoyable work environment.

As a result, Moody’s supports open door communication and encourages you to attempt to resolve concerns, problems or issues that involve the work environment, including by holding frank discussions with your immediate supervisors or other senior managers, by providing performance feedback, or by participating in the Business Engagement Survey. Such engagement may help resolve many workplace issues.

Employees can expect that managers will be available to discuss workplace problems or concerns in an environment free of distractions and that managers will not subject employees to any reprisals for availing themselves of this Open Door Policy.

Are open door conversations confidential?

Moody’s recognizes the importance of maintaining the confidentiality of issues and concerns communicated by employees via this Open Door Policy and other channels described in this Code. However, in some instances, it may not be possible to keep your identity confidential without impairing the integrity of an investigation or because of certain legal requirements. Managers will communicate the details of issues and concerns communicated by employees only on a need-to-know basis, or as required by law and/or Moody’s policies.

What should I do if I need guidance on an issue?

If you need guidance or are in doubt about the best course of action in a particular situation, you should consult your manager, another senior manager, or a representative of the People Team, Internal Audit, Compliance or the Legal department. You may also contact Moody’s Integrity Hotline.

Reporting Potential Violations of the Law, Regulation, this Code or Company Policy

In order to maintain our ethical standards, we need your help. If you believe that any Moody’s employee has violated any local, state, or federal law, the law of any foreign country, or the Moody’s Code of Business Conduct, we want to know. Although Moody’s does not require employees in certain countries in Europe to report suspected misconduct due to requirements and guidelines under the employment and data protection laws of those countries, pursuant to regulations relating to credit rating agencies instituted in the European Union (“EU”), MIS employees in the EU are required to report immediately any conduct which the employee considers may be illegal. In any event, we continue to strongly encourage all employees, wherever located, to report any suspected misconduct.

Except as otherwise provided in this Code, reports of suspected violations of law, regulation, this Code, or other Company policies should be made to the People Team, Compliance, the Legal department or through Moody’s Integrity Hotline, as discussed below.

The Integrity Hotline

Moody’s Integrity Hotline is available to all Moody’s employees worldwide, and is open 24 hours a day, seven days a week, 365 days a year. The Integrity Hotline offers services in more than 75 languages, including the languages spoken in each country in which Moody’s has offices.

While you may report to the Integrity Hotline anonymously, providing your name when you report a violation or concern may expedite the time it takes the Company to review the issue and respond to your concern. All reports will be treated confidentially to the extent reasonably possible. Use of the Integrity Hotline is purely voluntary and no employee will be subject to disciplinary action because of a failure to use the Integrity Hotline. While no one will be subject to retaliation because of a good faith report of suspected misconduct, improper use, or abusive use, of the Integrity Hotline may be subject to disciplinary action, up to and including termination.

How do I reach the Integrity Hotline?

Via the Internet: https://moodys.ethicspoint.com

By telephone: Refer to dialing instructions in the Key Contacts section of the Code or at https://moodys.ethicspoint.com.

For more information, please refer to the Integrity Hotline booklets available on Moody’s intranet and on https://moodys.ethicspoint.com.
Accounting Matters
Moody’s is committed to compliance with all applicable securities laws, rules, regulations, accounting standards and internal accounting controls. Reports of any complaints or concerns regarding accounting, internal accounting controls and auditing matters may be made to the Internal Audit, Compliance or Legal departments or via the Integrity Hotline. All reports will be treated confidentially to the extent reasonably possible.

Non-Retaliation Policy
Moody’s respects the right of each employee to report in good faith potential or suspected violations of applicable laws or regulations, the Code, or other Company policies or to provide information in connection with any such report or complaint. Retaliation against any employee for engaging in these protected activities is contrary to Moody’s policy, potentially unlawful, and will not be tolerated. Retaliation can take many forms. Retaliation includes any adverse employment action against any individual who files a complaint in good faith or who participates in an investigation. Retaliation can also include actions that could discourage a worker from coming forward to make or support a complaint.

If you believe that you have experienced retaliation, you should immediately report such belief to the People Team, Compliance or the Legal department. You may also make such a report by calling the Integrity Hotline or by submitting a complaint online as set forth above.

Any person found to have retaliated against an individual for reporting in good faith a suspected violation of applicable laws or regulations, the Code, or other Company policies, or for participating in an investigation of allegations of such conduct, will be subject to appropriate disciplinary action up to and including termination.
Manager Responsibilities

While the Code applies to all employees, managers have some additional responsibilities when it comes to maintaining Moody’s ethical standards.

First, we expect managers to lead by example and act ethically at all times. Managers should also reinforce the importance of ethical behavior with their teams and make sure those who report to them understand what Moody’s expects of its employees.

Managers also have a special responsibility to escalate issues when they arise. Managers who do not appropriately escalate concerns may be subject to investigation and/or disciplinary action, up to and including termination. The Code allows employees to discuss many types of concerns with their own managers or other managers. It is the responsibility of all managers to maintain open lines of communication with employees and advise them where they can go for help about a particular issue or concern. If a manager is unsure how to escalate the employee’s issue or concern, the manager must contact the People Team, Compliance, or the Legal department immediately to find the appropriate contact.

Finally, managers should watch for any discriminatory, harassing, or retaliatory conduct and, if they see it, report it to the People Team, Compliance, or the Legal department immediately.

Moody’s Integrity Hotline is available to all Moody’s employees worldwide, and is open 24 hours a day, seven days a week, 365 days a year.
Moody’s requires a work environment that respects and protects the dignity of the people who work for and with the Company.
How We Treat Each Other

Moody’s success and reputation are grounded in its high standards for business conduct, which are particularly important in the context of its work environment. We require a work environment that respects and protects the dignity of the people who work for and with Moody’s. Each Moody’s employee and director must act with integrity, dignity and fairness in all dealings with Moody’s, Moody’s employees, issuers, investors, customers and the public at large, and must conduct all business affairs in a professional manner. In addition, regardless of an individual’s personal status or level at Moody’s, every individual employed by, associated with, or who comes into contact with Moody’s, must be treated with respect. Finally, it is the responsibility of all Moody’s employees and directors not to take any action that might reasonably be expected to impair or compromise the integrity of Moody’s business operations, embarrass or humiliate others, or trivialize or disregard the contributions of others.

Equal Opportunity Employer

Moody’s success has always depended in large measure on the individual and collective ability of its people. The different perspectives, backgrounds and individual styles of our people offer great opportunities to add value to the Company, and we believe that each person’s role is vital to Moody’s success. Moody’s believes that equal employment opportunity is essential for the continued successful operation of our business. Everyone benefits when all people are able to realize equal opportunities and the rewards that come as a result of capitalizing on those opportunities.

We recruit, hire, employ, train, promote, and compensate individuals based on job-related qualifications and abilities. Moody’s also has a longstanding policy of providing a work environment that respects the dignity and worth of each individual and is free from all forms of employment discrimination, including harassment, because of race, color, sex, gender, age, religion or religious creed, national origin, ancestry, citizenship, marital status, sexual orientation, gender identity, gender expression, genetic information, physical or mental disability, military or veteran status, or any other characteristic protected by law.

Moody’s goal is to foster a workplace that encourages the full participation of our employees, who bring their diverse backgrounds and the full range of their talents, skills and abilities to the workplace and to serve our customers.

Discrimination and Harassment Prohibited

Discrimination and harassment, including sexual harassment and discriminatory harassment, violate the laws of many jurisdictions around the world and will not be tolerated by Moody’s. This prohibition applies to all discrimination and harassment affecting the work environment, whether it occurs in the office, outside the office (e.g., at offsite customer-related, Moody’s-related or after hours events), or through the use of electronic communications, including electronic mail, voice mail, text messages, instant messaging, collaboration tools, social media, and the Internet, even if such use occurs on personal devices and during non-work hours.

Moody’s prohibits discrimination and harassment not only as to employees, but also as to applicants for employment, interns (whether paid or unpaid), non-employees, customers, vendors and contractors providing services to Moody’s in the workplace. A harasser can be a superior, a subordinate, a coworker, or anyone in the workplace including an independent contractor, contract worker, vendor, customer or visitor.

Discrimination and harassment by non-employees (e.g., customers, independent contractors, vendors) is also prohibited. If an employee informs Moody’s that he or she has been subject to or has witnessed discrimination or harassment in the workplace by a non-employee, appropriate actions will be taken.

What is sexual harassment?

Sexual harassment includes harassment on the basis of sex, gender, sexual orientation, gender identity, gender expression, and the status of being transgender or any other characteristic protected by applicable law. Sexual harassment includes unwelcome sexual conduct, including sexual advances, requests for sexual favors, and other verbal or physical conduct of a sexual nature, or which is directed to an individual because of that individual’s sex or gender, when:

> submission to such conduct is either explicitly or implicitly made a term or condition of an individual’s employment;
> submission to or rejection of such conduct is used as the basis for employment decisions affecting the individual; and/or
> such conduct has the purpose or effect of unreasonably interfering with an individual’s work performance, violating an individual’s dignity, or creating an intimidating, hostile, or offensive working environment.

Sexual harassment is prohibited without regard to the sex of the individual being harassed, whether the individual engaged in harassment and the individual being harassed are of the
same or different sexes, or whether the employee accepts or rejects the advance. Employees should be aware that, in addition to being contrary to Moody’s policy, sexual harassment can violate the law and that employees who engage in such conduct may be held personally liable pursuant to local laws.

Some examples of what may constitute sexual harassment include: threatening or taking adverse employment actions if sexual favors are not granted; demands for sexual favors in exchange for favorable or preferential treatment; unwelcome flirtations, propositions or advances; unwelcome physical contact such as pinching, patting, kissing, hugging or grabbing; whistling, leering, improper gestures or offensive remarks, including unwelcome comments about appearance; sexual jokes, or inappropriate use of sexually explicit or offensive language; the display in the workplace of sexually suggestive objects or pictures; hostile actions taken against an individual because of that individual’s sex, sexual orientation, gender identity, gender expression, or the status of being transgender; sex stereotyping; and sexual assault, sexual battery, or attempt to commit these acts. The above list is not intended to be all-inclusive.

What other conduct is considered to be discriminatory harassment?

“Other discriminatory harassment” includes verbal or physical conduct that disparages or shows hostility or aversion toward an individual because of their race, color, sex, gender, age, religion or religious creed, national origin, ancestry, citizenship, marital status, sexual orientation, gender identity, gender expression, genetic information, physical or mental disability, military or veteran status, or any other characteristic protected by law, and that:

» has the purpose or effect of creating an intimidating, hostile, or offensive work environment; and/or

» has the purpose or effect of unreasonably interfering with an individual’s work performance.

Examples of what may constitute such harassment include: using epithets or slurs; threatening, intimidating, or engaging in hostile acts that focus on a protected characteristic, including jokes or pranks; and placing or circulating anywhere on Moody’s premises, or using Company resources, including electronic mail, voice mail and the Internet, to create, send, receive, or store written or graphic material that denigrates or shows hostility, bias against or aversion toward a person or group because of a protected characteristic. The above list is not intended to be all-inclusive.

What should I do if I believe I have experienced or witnessed discrimination or harassment?

Preventing discrimination and harassment is everyone’s responsibility. Moody’s cannot remedy discrimination or harassment unless the Company knows about it. If you believe that you have been subject to workplace discrimination or harassment of any kind, or have observed discrimination or harassment of another employee, you should report the matter as soon as possible to:

» your manager;

» the People Team, Compliance, or the Legal department; or

» the Integrity Hotline either by telephone (refer to the Key Contacts section at the end of the Code for dialing instructions) or by submitting your concern online at https://moodys.ethicspoint.com.

Moody’s understands that reporting discrimination and harassment can be extremely sensitive and, as a result, the Company will keep such reports confidential to the extent reasonably possible.

Managers have additional responsibilities with respect to preventing harassment and discrimination. Any supervisor or manager who receives a complaint or information about suspected discrimination or harassment, observes what may be discriminatory or harassing behavior, or for any reason suspects that discrimination or harassment is occurring, is required to report such suspected discrimination or harassment to the People Team, Compliance or the Legal department. Failure to report is a violation of Moody’s policy and may be subject to disciplinary action, up to and including termination.

What happens when I report discrimination or harassment?

Moody’s will conduct a prompt, fair, and impartial investigation of all such reports. Employees are required to cooperate as needed in investigations of suspected discrimination or harassment. While investigations may vary from case to case,
they generally follow the investigation process described in more detail in the Code Administration section of the Code.

If Moody’s determines that discrimination or harassment has occurred, Moody’s will take appropriate corrective and/or disciplinary action, up to and including termination, as warranted by the circumstances and regardless of the seniority or position of any of the individuals involved. If, during the course of an investigation, Moody’s also determines that any manager knew of inappropriate harassment or discrimination and failed to report the conduct, Moody’s will take appropriate corrective and/or disciplinary action, up to and including termination.

What should I do to comply with Moody’s prohibition against discrimination and harassment?

Each employee has an affirmative duty to comply with the provisions of this Code and all other policies, including any applicable discrimination and harassment policies. Moody’s expects employees to promptly report any suspected or actual violations. Managers must demonstrate an understanding of the provisions of this Code and Moody’s Discrimination and Harassment Policy by intervening, if possible, to prevent harassment and discrimination. As noted above, managers must immediately report to the People Team, Compliance, or the Legal department any reports they receive from employees concerning discrimination or harassment of any kind.

Personal Relationships and Nepotism

When an employee uses their personal influence or power to either aid or hinder another in obtaining employment, promotion, increased compensation, or other work-related benefits due to a Personal Relationship, it may create an actual, potential or perceived conflict of interest and/or unprofessional work environment. Personal Relationships between certain employees also may expose both the Company and the employees involved to embarrassment and/or potential legal liability. For purposes of Moody’s policy, individuals in a Personal Relationship are relatives (by blood or through marriage or domestic partnership), spouses, domestic partners, individuals cohabitating and sharing financial responsibilities, and/or individuals in a romantic and/or sexual relationship.

As a result, subject to applicable law, Moody’s Policy Regarding Personal Relationships and Nepotism prohibits Personal Relationships between employees, regardless of reporting lines, where:

» the employees are employed in the same line of business or department (unless otherwise approved by the People Team and Legal department);

» one employee has direct or indirect supervisory authority and/or influence over the other employee, including the authority to review or audit the other employee’s work or to impact in any way the other employee’s compensation, promotional opportunities, job assignments and/or performance evaluations;

» one employee has access to sensitive or confidential personnel information about the other employee;

» the Personal Relationship may have a negative impact on the effectiveness of the business operations, work performance and/or employee morale; and/or

» the Personal Relationship may otherwise create an actual, potential or perceived conflict of interest and/or unprofessional work environment.

These restrictions also apply to job applicants and existing employees seeking transfers within the Company.

In addition, Moody’s prohibits members of the Moody’s Executive Leadership Team from having Personal Relationships with any employee of Moody’s or its affiliates.

What should I do if I become aware of or become involved in a Personal Relationship?

Moody’s requires employees to promptly report to their manager and the People Team the existence of any Personal Relationship prohibited by the Policy Regarding Personal Relationships and Nepotism. Any manager who learns of such a Personal Relationship, either from an employee involved in the Personal Relationship or from another source, must promptly notify the People Team.

Failure to report the existence of such a Personal Relationship may result in disciplinary action, up to and including termination of employment, consistent with applicable law.

What happens after a Personal Relationship has been reported?

After a Personal Relationship prohibited by the Policy Regarding Personal Relationships and Nepotism has been reported, Moody’s will determine in its sole discretion what, if any, action to take to avoid an actual, potential or perceived conflict of interest and/or unprofessional work environment. Subject to applicable law, such action may include one or more of the following: a change in the responsibilities of the individuals involved in the Personal Relationship; a transfer of one or both individuals to another line of business or department within Moody’s; or one or both employees may be asked to leave Moody’s. Moody’s may take one or more of these actions at any time after learning of the Personal Relationship.
Health and Safety

Moody’s is committed to protecting the safety, health and well-being of all employees and individuals in our workplace, and we expect our employees to take reasonable care to further those efforts. As a result, we are committed to complying with all environmental, health and safety laws and regulations of all countries and localities in which we do business, including laws and regulations related to COVID-19 and/or other public health emergencies. We believe that it is our obligation to respect the environment in the communities where we operate and live. We strive to operate in a way that protects and preserves our environment and natural resources and maintains a healthy, safe and environmentally sound workplace.

Moody’s will not tolerate acts of workplace violence by directors, employees, customers, visitors, vendors, consultants, independent contractors, interns, temporary workers, or other individuals doing business with Moody’s, including behaviors that abuse, threaten, or intimidate another person and negatively affect the individual, either physically or psychologically. This applies to Moody’s offices, customer-related or Moody’s-related events outside the office, as well as the use of Moody’s technology resources (as further defined in Moody’s IT Use Policy), including email, voicemail, the Internet, instant messaging, collaboration tools, and any other Company-supported communication channels. In accordance with Moody’s Prevention of Violence in the Workplace Policy, if you believe you have been subjected to workplace violence of any kind, you should report the matter to the People Team, Corporate Security or the Legal department.

All Moody’s employees are expected to conduct business free from the influence of any substances that impair their ability to work safely and effectively, including alcohol, illegal drugs, controlled substances and, in certain circumstances, prescription medication. Activities strictly prohibited on Moody’s premises or while on Moody’s-related business include the manufacture, distribution, dispensation, purchase, transfer, or transportation of illegal drugs or controlled substances; possession or use of any illegal drugs or controlled substance without a prescription; and the abuse of alcohol or any drug, including prescription drugs.

While Moody’s recognizes that there might be times when alcohol is served at Moody’s-sponsored events or business-related meals or social functions, individuals are expected to consume alcohol in moderation and to act professionally and responsibly at all times. Inappropriate consumption of alcohol or behavior at Moody’s or at Moody’s business-related events is not acceptable and may result in disciplinary action, up to and including termination. Be aware that local policies and laws may provide additional guidance governing the possession and use of drugs and alcohol at work in a particular location, and employees are expected to know and follow these policies and laws.

Protection of Personal Data

In accordance with applicable law, Moody’s collects, processes, uses, transfers, discloses, shares, and stores personal data relating to its employees for the purposes of their employment, the Company’s business and administration, and compliance with applicable laws, this Code, and other Moody’s policies, procedures and processes. Such data may include, without limitation, your name, date of birth, nationality, passport or driver’s license details, IP address and computer details, photograph, education and qualification details, marital status, number of dependents, bank account details, tax details, health information, pregnancy and/or disability status, information relating to your position within the Company, performance evaluations and reviews, absences, salary, bonus, benefits, securities accounts, holdings and transactions, as well as the securities accounts, holdings and transactions of certain family members, and contact details for you and your next of kin. To facilitate the global operation of Moody’s and its affiliates, in many cases, this personal data is hosted and maintained by Moody’s or its affiliates in databases maintained locally and/or located in the United States. In addition, in certain circumstances, your personal data may be passed on to Moody’s external agents or contractors subject to appropriate confidentiality arrangements or any other measures and safeguards in compliance with applicable law to assist Moody’s in the performance of the foregoing functions, including but not limited to, outsourced payroll or HR service providers, IT and communications service providers, law firms, accountants and auditors. Further, Moody’s may release your data to third parties if required by law, regulation, court order, with your consent, or as permitted by applicable law. Your personal data will be processed during the continuance of your employment with Moody’s and thereafter, for as long as reasonably necessary for Moody’s legitimate business purposes and as permitted by applicable law.

Please be advised that your data may be transferred to, stored, and processed for the above-mentioned purposes by other members of the Moody’s group of companies, external agents, or contractors in countries outside of your jurisdiction, which may not have similar data protection laws.
as your jurisdiction. However, your personal data will only be transferred to recipients that provide an adequate level of protection for your data and in accordance with applicable law.

Depending on the jurisdiction in which you are employed, you may receive separate documentation regarding the processing of personal data, such as an employee personal data notice or consent form. If you receive such documentation, that document will supersede the information set out in this section, and you should refer to that document, rather than this section of the Code, for information about the processing of your personal data.

If you would like any further information about the collection and processing of your personal data, including any rights you may have under local law to access, modify, update, correct, or delete such personal data, please contact your local representative on the People Team or the Legal department.

It is the responsibility of each Company employee to secure, protect, and maintain the confidentiality of any personal data (including employee data and personal data received from customers, vendors, contractors, and other third parties) they access during the course of their relationship with Moody’s in accordance with the Moody’s IT Use Policy and any other Moody’s policies or guidelines on security, as well as applicable laws.

Photographs, Videos and Recordings
Subject to applicable law, Moody’s may take photographs, video and/or audio recordings of our employees, and use such photographs, videos, and/or audio recordings (including those taken or recorded by third parties) for any purpose use in connection with Moody's business (including, but not limited to, in its internal or external materials, in electronic and print formats, on Moody’s intranet and external websites, and on social media). Moody’s will use reasonable efforts to inform you when you are participating in a Moody’s event that is being photographed or recorded. By participating in such events, to the extent permitted by applicable law, you consent to being photographed and recorded and to Moody’s use of such photographs and recordings, as described above, at any time.

To prevent disclosure of material non-public information and/or confidential information regularly used and/or received in the ordinary course of business, to protect the privacy of employees, customers and other third parties, and to prevent sexual and other harassment in the workplace or otherwise, Moody’s prohibits employees from engaging in any type of surreptitious and/or unauthorized video and/or audio recording or photography while employees are engaged in Moody’s business. In addition, local laws in many jurisdictions prohibit photography and/or video or audio recording without express permission from the party being recorded.

It is the responsibility of each employee to secure and protect confidential information.
The way we deal with our customers, business partners and competitors molds our reputation, builds long-term trust and ultimately determines our success.
How We Treat Our Customers, Business Partners and Competitors

Fair Dealing
Moody’s depends on its reputation for integrity. The way we deal with our customers, business partners and competitors molds our reputation, builds long-term trust and ultimately determines our success. You should deal fairly with our customers, business partners, competitors, and employees. We must never take unfair advantage of others through manipulation, concealment, abuse of information, misrepresentation of material facts, or any other unfair dealing practice.

Confidentiality
All Moody’s employees must protect confidential information they receive in the course of performing their job responsibilities. Confidential information can include Moody’s internal business information, information received from customers, and information about Moody’s employees. Protecting confidential information helps the Company to fulfill its legal obligations and helps to encourage customers’ good faith disclosures. In particular, the MIS credit rating process and the receipt by MA of confidential information from its customers require that especially close attention be paid to protecting confidential information.

Because there is a wide variety of information that should be maintained as confidential, you should err on the side of caution and refrain from disclosing any such information until you have determined whether it is confidential. If you have questions about whether certain information is confidential, please contact your manager or Moody’s Legal department. As a general matter, you may share confidential information only with other Moody’s employees who have a valid business purpose to know such information. Absent such a valid business purpose, you should not share confidential information with other Moody’s employees.

The MIS-MA Separation Policy (discussed below) expresses the requirements for MIS and MA to exchange Confidential Business Information and Covered Business Information, as those terms are defined in the Policy.

You must not discuss confidential information with third parties, including family members or business or social acquaintances, or in places where you can be overheard, such as taxis, elevators, or restaurants. You must also secure documents, devices, and computer files that contain confidential information, whether in the office or outside the office. In addition to harming the Company, the inappropriate disclosure or misuse of confidential information could violate insider trading or market abuse laws, as discussed under the Insider Trading/Market Abuse section of this Code, as well as data protection regulations. Employees who inappropriately disclose or otherwise misuse confidential information may be subject to disciplinary action up to and including termination.

Finally, here are a few important reminders about confidential information:

» To the extent that an employee is obligated to keep information confidential, that obligation continues even after the employee’s employment with Moody’s terminates for any reason.
» Moody’s Legal department must review all agreements relating to confidentiality prior to their execution.
» Use of personal email accounts to store, transfer, or distribute Moody’s confidential information is not permitted, except as provided in Moody’s IT Use Policy.

The MIS Rating Process and Confidential Information
MIS’s goal is to maintain an active and constructive dialogue with all market participants, including issuers, investors, and intermediaries. The strength of these relationships depends on the integrity of our commitment to confidentiality. Safeguarding our continued access to non-public information also advances MIS’s important market role in fostering greater issuer transparency and disclosure.

Employees (and affiliates, third-party contractors or agents of MIS that have executed appropriate agreements containing binding confidentiality obligations) are prohibited from disclosing confidential information gained in the course of their employment or dealings with MIS, including:

Issuer Information: When speaking with investors, subscribers, the press, or other third parties, you may not disclose confidential information that has been provided by an issuer and that has not previously been disclosed in our published credit research products or other publicly available sources. Of course, confidential information received from issuers should only be included in our publications if the issuer has given its prior consent to such disclosure. In the absence of such consent, confidential information may only be used in the ratings process.
**Future Rating Actions:** When speaking with investors, subscribers, the press, or other third parties, you may not give any guidance as to possible future rating actions on any issue or issuer, unless that information has been publicly announced in an MIS press release. This restriction applies to the existence, timing, or substance of an upcoming rating action, as well as the absence of a rating action. In addition, you may not give, either implicitly or explicitly, orally or in writing, any assurance in advance concerning, or any prior guarantee of, any rating action.

**Rating Committees:** Rating committee deliberations are also to be kept confidential. While ratings are determined by majority vote of a committee, MIS publishes only one rating opinion. Accordingly, employees may not disclose to third parties or issuers information regarding the rating committee process, including the vote breakdown or the fact that an analyst might have disagreed with the decision ultimately reached by the committee. In addition, employees may not disclose the names or titles of members of a rating committee.

MIS maintains additional policies and procedures relating to the identification and management of conflicts of interest that may arise in connection with the MIS credit rating process. MIS employees are expected to familiarize themselves with and adhere to those policies.

**Separation of MIS and MA**

The essence of MIS’s business is the absolute and unquestioned integrity of its credit ratings, measurement, and evaluation processes. No employee or director may engage in any conduct that interferes, or might have the appearance of interfering, with the outcome of any specific credit rating, measurement, or evaluation process of MIS in a manner that compromises, or might appear to compromise, the integrity of such process. For these reasons, although MIS and MA frequently collaborate and share business information in certain circumstances, we operate MIS and MA as separate businesses – legally, physically and operationally. As a credit rating agency, MIS is required to establish, maintain, and enforce policies and procedures to address and manage conflicts of interest, including conflicts of interest that may result from its affiliation with MA. The MIS-MA Separation Policy addresses this conflict of interest risk and provides direction on when, and under what conditions, MIS and MA may exchange certain categories of information, as described in the Policy. All Moody’s employees are required to comply with the MIS-MA Separation Policy.

If you have any questions relating to the separation of MIS and MA, you must seek guidance from Compliance.

Employees who believe they may have improperly or inadvertently received information in violation of the MIS-MA Separation Policy must notify their manager and the Compliance department immediately.

**EXAMPLE:**
MA is about to enter into a major contract with a large multinational financial institution, ABC Bank. As the negotiations draw to a close, an executive of ABC Bank tells his MA contact that his company recently met with MIS about a credit rating for a large debt offering ABC Bank is planning. The ABC Bank representative is concerned that the bank will not get the credit rating he was hoping for and wonders whether the MA business contact could call her colleagues at MIS and put in a good word for ABC Bank.

It would be inappropriate for an MA employee to make such a call. MA employees may not engage in conduct that might have the appearance of interfering with or attempting to influence the outcome of a specific credit rating.

**Antitrust and Competition**

Moody’s is committed to compliance with the antitrust and competition laws of any country that apply to our business. Moody’s will not tolerate any business transaction or activity that violates those laws. The general aim of the antitrust laws is to promote free and open competition based on quality, price, and service. Free and open competition requires that we refrain from: collaborating or communicating with any competitor in any way that might injure competition; securing, threatening to secure, or maintaining a monopoly through anticompetitive means (in the United States) or "abusing a dominant market position" (in other jurisdictions); or otherwise harming normal competition.

Antitrust violations can result in very large corporate fines, as well as fines and jail terms for individuals. In addition, antitrust laws in certain jurisdictions allow parties injured by an antitrust violation to recover substantial damage awards.

The antitrust laws are deliberately broad and general in their language. They contain sweeping provisions against restraints that threaten a competitive business economy, but they provide no definitive list of those activities. This
means we must pay careful attention to possible antitrust implications of the Company’s business activities. Moody's Legal department should be contacted in all cases of doubt.

What agreements among competitors are prohibited?

Certain agreements with competitors are illegal under the antitrust or competition laws. As a rule, actual or potential competitors are not permitted to act in concert, including signaling to one another, or agreeing expressly or tacitly among themselves, to fix, set, or control the availability of any products or services, the prices, or any associated terms or conditions. For purposes of antitrust law, agreements do not have to be formal or written. Any kind of informal understanding between two or more companies regarding the adoption of a business practice may be used as evidence of an illegal agreement. Even social conversations may be used as evidence that an agreement existed.

These are the most significant arrangements with competitors that raise antitrust scrutiny:

Price Agreements. Any agreement or understanding among competitors to fix or control prices is illegal. You should never communicate with a competitor about current or future prices, pricing policies, bids, costs, margins, discounts, promotions, terms and conditions of sale, credit terms, or royalties. The basic rule in determining prices is simple: Moody’s must determine the price and conditions of sale of its products and services independently and not communicate with its competitors, directly or indirectly, regarding any of these terms.

Allocation of Territories or Customers: It may be illegal for competitors to divide or allocate sales territories or customers among themselves. Never agree with a competitor to sell or refrain from selling in any geographic area or to any customers or class of customers or to divide or share a customer’s business.

Agreements to Limit or Restrict Production: It is illegal for competitors to agree among themselves to restrict or increase production or supply. Consult with Moody’s Legal department in advance when there will be discussions with competitors about limits on the collection of data.

Marketing: Competitors should not agree upon or coordinate sales, marketing, or promotional activities or plans.

Hiring: Outside the context of business collaborations in which companies agree not to recruit employees to whom they were exposed through the collaboration (e.g., non-payroll contractors used by Moody’s who have non-solicitation clauses in their contracts), agreements not to recruit or hire employees from other companies may be illegal, regardless of whether the companies participating in the agreement are competitors with regard to the products or services that they supply. Agreements with other companies regarding the terms of employment, such as salaries and benefits, of each company’s own employees are also illegal.

Boycotts: It is illegal for competitors to agree they will not sell to or buy from particular individuals or firms.
**Provision of Commercially Sensitive Information:** You may not share commercially sensitive information with competitors. Commercially sensitive information includes any non-public information regarding prices, pricing policies, bids, costs, margins, discounts, promotions, terms and conditions of sale, credit terms, royalties, business plans, marketing plans, promotional activities, plans for dealing with customers or suppliers, current or future R&D activities, and information of a similar nature that could facilitate the coordination of marketplace behavior by competitors. Although benchmarking may be lawful when conducted by a third party, you must consult with Moody’s Legal department before participating in any benchmarking. If you receive commercially sensitive information from a competitor, you should avoid reviewing the information once you have determined that it is commercially sensitive, refuse to discuss that information with the competitor, avoid sharing the information with any colleague, and notify Moody’s Legal department immediately. You also must consult with Moody’s Legal department before engaging a third party to gather competitive intelligence. While it is lawful to obtain competitive intelligence from public sources or customers, do not use third parties as conduits to share information with or obtain information from competitors.

**Standardization:** Standardization agreements often benefit customers by enabling them to deal with multiple suppliers through a common interface. However, product standardization may also violate the antitrust laws under some circumstances. Consult Moody’s Legal department before entering into any discussions regarding standardization.

**Trade Associations:** You must exercise extra caution when participating in industry or trade association meetings with personnel from competitor companies. Before participating in an industry association working group that includes one or more employees of a competitor, you must obtain approval from the Legal department. You should always request a draft agenda before any meeting, adhere closely to the agenda items, request that minutes be taken of any meeting, avoid discussions or interactions that may violate antitrust and competition laws and regulations, and abide by the guidelines issued by the organization in addition to guidance that may be provided by Moody’s Legal or Compliance departments. If any interaction occurs that you believe may violate the antitrust and anti-competition laws, regulations, or this Code, you should clearly express your concerns, request that your objection be recorded in the minutes of the meeting, leave the meeting and contact Moody’s Legal department.

The above list is not intended to be all-inclusive. Before negotiating any agreement with a competitor, you must seek and receive clearance from the Legal department.

In addition to the types of arrangements discussed above, other interactions with competitors can present significant potential risk of non-compliance with global antitrust and competition laws. As a result, certain types of interactions with employees of competitors require pre-approval from the Legal department. For more information regarding how to handle such interactions in a lawful, appropriate way, what types of interactions require pre-approval, and how to seek such pre-approval when required, please consult the Guidance on Interactions with Employees of Competitors, which is posted on the Company’s intranet.

**What do I do if I receive an inappropriate request from a competitor?**

If you are asked by a competitor to enter into an illegal or questionable agreement on pricing or other activities discussed above, or to share information about Moody’s practices, you should clearly and forcefully indicate your objection to such request and end the conversation (if occurring live) and immediately inform Moody’s Legal department about the incident. If you receive the request over email (or in another written form) you should not respond and should immediately inform Moody’s Legal department. The Legal department will assist you in determining any appropriate further action to take.

**What other practices should I be concerned about?**

Certain agreements with customers and suppliers and some forms of unilateral conduct may also violate antitrust law. These are the most significant forms of conduct that raise antitrust scrutiny:

**Limiting Customers’ Ability to Deal with Competitors:** Restrictions on customers’ ability to deal with competitors, such as requiring customers to buy all or most of their requirements from a particular seller, may violate antitrust law. You should not enter into agreements that limit or seek to limit the other party’s ability to purchase goods or services from Moody’s competitors or penalize the other party for dealing with Moody’s competitors.

**Predatory Pricing:** Pricing below cost may be unlawful in certain circumstances. You must consult with Moody’s Legal department before offering a product or service at a price below Moody’s cost of providing the product or service.

**Loyalty Discounts:** Discounts provided in return for obtaining all or most of customers’ purchases may violate antitrust law.
under some circumstances. Generally, volume discounts given pursuant to a uniform schedule of purchases are permissible. However, discounts that require customers to purchase all or most of their needs for a particular type of product from Moody’s may be illegal in some circumstances. Lump sum and retroactive rebates (i.e., rebates that are triggered upon reaching a purchase threshold but then apply to purchases below the threshold) should be avoided. Before offering or implementing any loyalty discount, you must consult with Moody’s Legal department.

**Tying:** Conditioning the sale of one product on the customer’s purchase of a second, distinct product, may violate antitrust law in some cases. Because the legality of any such tying arrangement depends on a number of complex legal and economic factors, no such arrangement should be implemented without prior consultation with Moody’s Legal department.

**Bundling:** Offering discounts for the purchase of two or more products at a price that is lower than the sum of the prices of the individual products may violate antitrust law in some circumstances. Because the legality of such arrangements depends on a number of complex legal and economic factors, no such bundling arrangement should be implemented for MIS products or services without prior consultation with Moody’s Legal department.

**Refusals to Deal:** Generally, Moody’s has the legal right to refuse to buy from or sell to anyone. However, we must reach these decisions independently. An agreement with a supplier or customer not to deal with a competitor of that supplier or customer may be illegal in some circumstances. In some cases, even an independent decision to refuse to deal, if made by a company with a dominant position, may be illegal. An independent refusal to deal is more likely to constitute a violation if it involves a discontinuation of a business relationship rather than a refusal to enter into a new relationship. A refusal also may be illegal if it is undertaken to pressure a counterparty not to deal with a Moody’s competitor or to punish it for doing so. Do not agree with a supplier or customer on third parties with which either party may transact business, and consult with Moody’s Legal department before refusing to deal with either a competitor or with a significant customer of a competitor.

**Price Discrimination:** Under the EU regulations relating to credit rating agencies, fees charged by credit rating agencies must be nondiscriminatory and based on costs. In addition, in the EU and certain other jurisdictions, price discrimination by companies with a dominant position may be an “abuse of that dominant position” and illegal under some circumstances. While U.S. antitrust law provisions regarding price discrimination are typically inapplicable to Moody’s because they apply only to the sale of commodities or tangible products, a number of U.S. states have laws regarding price discrimination that do apply to services.

**Disparagement:** Statements critical of competitors, if false or misleading, are disparaging and may in some circumstances violate the antitrust laws, as well as the fraud and deception laws discussed elsewhere in the Code.
It is permissible, however, to make factually accurate statements about competitors’ performance and product attributes to highlight areas in which Moody's is superior.

**Interference with the Contracts of Competitors:** Never urge a customer or prospect to violate a contract with a competitor.

What if there is no formal agreement?

Remember, anticompetitive agreements do not have to be covered by formal or written agreements to be unlawful. Any kind of casual understanding between two companies that a business practice adopted by one would be followed by the other may be used in court to prove an illegal agreement.

Even social conversations or other casual communications (including emails or other electronic communications) can be used as evidence of anti-competitive behavior. Government regulators have heightened sensitivities with respect to trade and industry association meetings, which provide an opportunity for competitors to interact, so you should be particularly diligent in such situations to avoid actions that could carry even the appearance of wrongdoing. Memos and other written communications that use casual or inappropriate language might someday be examined by a government agency or opposing lawyers. Using such language may raise questions about conduct that is entirely legal and may undermine our efforts to comply with the antitrust and competition laws. You must be cognizant of these concerns in all of your communications. For example:

- Report facts, be concise and objective, and indicate the source of any competitive intelligence.
- Do not draw legal conclusions.
- Avoid any suggestion that could be construed as an attempt to hide an action, such as “Please delete after reading.” Avoid words that falsely suggest wrongfulness for legitimate business conduct, such as stating that “We stole this customer from our competitor” when the Company won the customer through fair competition.

You should never discuss price or other terms of sale with competitors under any circumstances.
» Do not refer to “industry policies,” “industry price,” or similar expressions that imply a common course of action exists when it does not exist.

» Avoid hyperbole when discussing competitors or competition.

» Do not overstate your share of the market or refer to a market that is unreasonably narrow in light of commercial realities to make your market share appear larger.

What do I do if an employee of a competitor tries to engage me in a discussion about our product offerings or pricing?

You should never discuss price or other terms of sale with competitors under any circumstances. It is too easy for others to misinterpret any conversations you have, however innocent you believe them to be. If any competitor initiates a discussion on prices or other terms of sale, you should say forcefully that you cannot talk about or participate in any discussion regarding price or other competitively sensitive matters. If a discussion continues, walk out and make a show of it so your protest will be remembered, and inform Moody’s Legal department. Discussions like these are frequently used as evidence of illegal agreements, even against people who participated unwillingly but silently.

What should I do if I learn that a competitor is disparaging or making false statements about Moody’s products?

When confronted with an erroneous statement about Moody’s, you should state the facts truthfully. You should not comment on the ethics of the source of the erroneous statements. If the source of the erroneous statements can be identified, or if the statements are particularly egregious, you should inform a department manager or the Legal department.
Moody’s requires its employees and directors to conduct themselves according to the highest standards of integrity and ethics in all of their business activities.
How We Protect the Company and its Shareholders

Moody’s requires its employees and directors to conduct themselves according to the highest standards of integrity and ethics in all of their business activities. Besides being the right thing to do, ethical conduct is good business practice because it is essential for maintaining trusting relationships with our customers. Business conduct is also regulated by many laws relating to fraud, deceptive acts, bribery and corruption, consumer protection, competition, unfair trade practices, and property, including intellectual property such as patents, trademarks, and copyrights.

Maintaining Accurate Business Records

It is imperative that we maintain accurate business records. Company business records must always be prepared accurately and reliably, reflect the true nature of the transaction, and be stored properly. All transactions must be executed in accordance with Moody’s general or specific authorization. Moody’s books, records and accounts must reflect all transactions and all other events of the Company that are the subject of a specific regulatory record-keeping requirement or Company record-keeping policy. Accurate business records are also required to allow Moody’s to fulfill its obligation to provide full, fair, timely, and understandable financial and other disclosure to the public and governments around the world.

It is very important that no one creates or participates in the creation of any records that are intended to mislead anyone or conceal anything. Examples of such conduct include making records appear as though payments were made to one person when, in fact, they were made to another, submitting expense reports that do not accurately reflect the true nature of the expense, or submitting inaccurate sales results to the Accounting department. Any employee who creates or participates in the creation of misleading or falsified records will be subject to disciplinary action up to and including termination.

The financial and other books and records of the Company must not be falsified. Anyone having information or knowledge of any hidden fund or asset, of any false or artificial entry in Moody’s books and records, or of any inappropriate payment, should promptly report the matter to the Controller and the Legal department, or via the Integrity Hotline. Submitting false financial results of any kind violates this Code and can result in fraud charges against the Company.

EXAMPLE:
An employee’s spouse accompanies her on a business trip for purely personal reasons. The employee submits an expense report that includes two expensive dinners and theater tickets. In the report, she falsely indicates that she was joined by a customer at the dinners and theater when she really was with her spouse. Submitting an expense report that falsely identifies who attended an event is strictly prohibited.

What should I do if I believe that an employee has created an inaccurate business record?

If you believe that an employee may have created an inaccurate business record, you should report your concern to the Controller and to the Legal department. You may also make a report via the Integrity Hotline.

Deception and Fraud

You must not engage in any form of fraud or deception with a customer, the Company, or any other party. The basis of deception or fraud is a misrepresentation, which in its simplest form is a statement that is not true or is misleading. To avoid any suggestion of deception or fraud, you should note the following:

» Representations as a whole can be misleading, even though each statement considered separately is literally true.

» Failure to disclose important additional or qualifying information may be a misrepresentation.

» Representations should not shade the truth.

» Representations should not claim characteristics for a product or service that it does not have.

Representations concerning the factual characteristics of Moody’s and its competitors’ products and services must be capable of being proven.
EXAMPLE:
Moody’s Analytics is developing a new product. The exact timeline for the launch is uncertain but in an effort to close a big sale with an important customer, the sales representative promises that it will be available by year end.

You cannot make claims about a product that are not based on facts and cannot be proved. Even if you have been authorized to tell a customer a new product is under development, if you have not been formally notified by the Company when the product will be available, you cannot promise that product by a date you have chosen.

Can I dispute a claim being made by a competitor if I know the claim is not true?
You can dispute the claim if Moody’s has proof to back up any statements you make about the competition. However, you should exercise caution in doing so, and seek further guidance from the Legal department if you are unsure whether any statement you intend to make is capable of being proven to a sufficiently high standard. If you know of anyone making claims about Moody’s that you believe are untrue, notify the Legal department.

Corporate Opportunities
Employees and directors owe a duty to the Company to advance its legitimate interests when the opportunity to do so arises. If you learn of a business or investment opportunity through the use of corporate property or information or your position at Moody’s, such as from a competitor or actual or potential customer, supplier or business associate of the Company, you may not participate in the opportunity or make the investment, or assist another person in so doing, without the prior written approval of the General Counsel. Directors must obtain the prior approval of the Board. Such an opportunity should be considered an investment opportunity for Moody’s in the first instance. You may not use corporate property or information or your position at the Company for personal gain, and you may not compete with the Company, nor may you assist someone else in so doing.

Conflicts of Interest
Moody’s long-established internal policies to mitigate conflicts of interest are essential for our credibility in the market and the independence of our employees. Your obligation to conduct Moody’s business in an honest and ethical manner includes the ethical handling of actual and potential conflicts of interest between personal and business relationships.

Special rules apply to executive officers and directors of Moody’s Corporation who engage in conduct that creates an actual, apparent or potential conflict of interest. Before engaging in any such conduct, executive officers and directors must make full disclosure of all facts and circumstances to the General Counsel and the Chairman of the Audit Committee of the Board of Directors, and obtain the prior approval of the Board of Directors.

A conflict of interest exists when your personal interest interferes in any way with the interests of the Company. Actual or potential conflicts of interest can arise in a variety of circumstances. Below, the Code addresses several ways in which conflicts of interest can arise, including: Interests in Outside Companies; Positions with Outside Entities; and Accepting Gifts, Entertainment or Other Things of Value. In addition to those situations discussed in further detail below, here are some additional examples of situations that can create actual or potential conflicts of interest:

Improper Personal Benefits: Conflicts of interest arise when an employee or director, or a member of their family, receives improper personal benefits as a result of their position at Moody’s. Such personal benefits can take a variety of forms, including discounts, opportunities, or other advantages. You may not accept any benefits from the Company that have not been duly authorized and approved by the Company, including any loans or guarantees of your personal obligations. Moody’s will not make any personal loans to nor guarantee the personal obligations of directors and executive officers.

Personal Relationships: A conflict of interest may arise from the personal relationship of a Moody’s employee with an employee of a customer, issuer, vendor, or other business contact. If you have or become involved in any such a relationship, subject to applicable law, you should notify your manager and a member of the Compliance department, who will assess the situation and advise you whether any steps must be taken to mitigate the conflict.

Business Travel: In accordance with Moody’s policies, employees travelling on Moody’s business should take advantage of the lowest logical fare and accommodations offered. Employees should not book travel on particular carriers or at particular hotels based solely on their personal preference or participation in any rewards programs if another, more cost-effective alternative is available.
**Prior Employment:** An employee’s recent employment at a customer, issuer, vendor, or other business contact can create an actual or potential conflict of interest with the employee’s job duties at Moody’s. As a result, employees may be required to refrain from participating in certain professional activities relating to a prior employer.

Employees are required to disclose any actual or potential conflicts of interest so the Company can determine what, if any, action to take to mitigate the conflict. If you have any questions regarding whether a particular situation may create a conflict of interest, please discuss the situation with your manager or contact the Compliance department.

**Interests in Outside Companies**

Decisions to do business with individuals or companies must be made solely on the basis of the best interests of the Company. You should not participate in the selection of vendors, business partners or contractors, or make any decisions as part of your job (including participating in the rating process) for any entity, if you, or an immediate relation (i.e., a spouse, partner, parent, child or sibling) or another person with whom you have a close personal relationship has a significant business interest in such entity.

You should not acquire a significant business interest in any entity that may create an actual or potential conflict with your duties on behalf of Moody’s, unless you obtain approval first from your manager or supervisor and then have your request reviewed by the Compliance department.

**EXAMPLE:**
You are an information services manager at Moody’s. For many years, you have held a private investment in XYZ Software Company, a private company, that is now worth $20,000. Your manager assigns you to develop specifications for the purchase of a new software package, and XYZ is one of the major vendors. Although you don’t believe that it will affect your judgment or create a conflict of interest, you should inform your manager of your ownership of the XYZ interest. Your manager will decide whether you should be taken off that particular assignment, and whether you need to report the outside business interest.

If you are uncertain whether an interest is significant, you should disclose it to your manager, who can decide whether you should be assigned to duties involving the company in question and whether such significant interest may require further reporting to the Compliance department.

Please consult the Outside Business Interests Policy and Procedures (posted on the Company’s intranet) for further guidance regarding outside business interests.

**Positions with Outside Entities**

An employee or director of Moody’s serving as an officer or director of an outside company may be regarded as a representative of Moody’s and might find their duties with that company to be in conflict with Moody’s interests. Employees may not accept such a position unless and until they have received approval first from their manager or supervisor and then review from the Compliance department, subject to applicable law. In general, requests by MIS employees to serve on the board of directors of any issuer rated by MIS will not be approved. Further, subject to applicable law, requests by MIS employees to serve on the board of directors of any entity (regardless of whether it is a for-profit or not-for-profit entity) generally will not be approved if such service includes any compensation or remuneration. Requests by directors and MCO Executive Officers to serve on the boards of other companies must be made in accordance with Moody’s Corporation’s Corporate Governance Principles and Governance & Nominating Committee Charter.

An employee should not take a part-time or second job or any position with an outside entity, including not-for-profit entities, that may create a conflict of interest with the duties that the employee performs for the Company. Before accepting any outside employment or other position, whether paid or unpaid, at an outside entity, you should discuss first with your manager or supervisor whether such a position would present a conflict of interest. If your manager supports the outside position, there is a process for disclosure of the outside position that requires the approval by the manager and review by Compliance.

Please consult the Outside Business Interests Policy and Procedures (posted on the Company’s intranet) for further guidance regarding outside business interests.
Can I sell products to my co-workers or Moody’s customers? What about charitable contributions?

Solicitation by employees of other Moody’s employees or customers for personal gain is prohibited. This principle applies whether the employee is on working time, on a break, or at lunch. Employees also may not use Company resources, including telephones, fax machines, and computers, to engage in an outside business activity.

This prohibition is not intended to prevent employees from soliciting charitable contributions from other employees, or from raising funds on behalf of charitable organizations, provided the employees who are solicited are not subordinates of the soliciting employee. However, as discussed in the Use of Company Resources section below, employees should be aware that they may not use Moody’s technology resources to solicit such contributions.

Accepting Gifts, Entertainment or Other Things of Value

The receipt of gifts, entertainment, or other things of value from entities or persons who do or are seeking to do business with Moody’s can influence, or appear to influence, your business judgment, can create actual or potential conflicts of interest, and could lead to inferences of bribery under the laws in certain jurisdictions. For that reason, Moody’s places strict limits on the types of gifts, entertainment, or other things of value employees may accept from such business contacts.

What types of gifts are prohibited for all employees?

Certain types of gifts, entertainment, or other things of value are always improper, and therefore may not be accepted at any time. Specifically, you are prohibited from accepting:

- any gift in the form of cash or any cash equivalent, such as a gift certificate or gift card;
- any gift, entertainment, or other thing of value, regardless of its value, where there is any reason to believe that it is being offered in an attempt to influence your work at Moody’s;
- any gift, entertainment, or other thing of value that is extravagant or lavish in nature, or which exceeds local social or business custom; and/or
- any gift, entertainment, or other thing of value that is intended to be concealed or is not offered openly and transparently.

Finally, you should never solicit or encourage any business contact to offer you a gift or other thing of value.

What are the rules for MIS Credit Rating Personnel?

All MIS credit rating personnel are prohibited from soliciting or accepting any gifts, entertainment, or other things of value from any rated entity or the sponsors or agents of a rated entity. Gifts, entertainment, or other things of value given to MIS credit rating personnel from any party other than a rated entity or sponsor or agent of a rated entity are subject to the restrictions for all other Moody’s employees set forth below.

MIS credit rating personnel may only accept minor incidentals provided in the context of a business interaction – such as light meals, pens and paper – limited to US $25 (or the local equivalent) per person, per business interaction, per day.

For more information regarding the limitations on gifts, entertainment, or other things of value for MIS credit rating personnel, please consult Moody’s Investors Service’s Policy for Solicitation or Acceptance of Money, Gifts, Favors, or Entertainment, posted on the Company’s intranet.

What gifts are acceptable for all other Moody’s employees?

Subject to the prohibitions described above and to applicable law, all Moody’s employees other than MIS credit rating personnel, including non-analytical MIS employees, as well as employees of MA and Moody’s Shared Services, are permitted to accept the following gifts, entertainment, or other things of value:

- Occasional non-cash business gifts of nominal value (less than or equal to US $50 per gift or the relevant local equivalent). The total value of such gifts from any business contact may not exceed US $100 in any 12-month period.
- Customary and reasonable meals and entertainment at which the non-Moody’s business contact also is present, such as an occasional business meal or sporting event, where there is a legitimate business purpose.

Gifts, entertainment, or other things of value given to MIS credit rating personnel from any party other than a rated entity or sponsor or agent of a rated entity also are subject to the above restrictions.
How do I know whether a gift is “appropriate”?

Employees should be guided by the below examples when determining whether it is appropriate to accept a gift, entertainment, or other thing of value:

» A promotional ballpoint pen would be of nominal value, but a gold wristwatch would not be acceptable.

» A holiday gift of a bottle of wine from a vendor or customer would be of nominal value (provided it is worth $50 or less), but a case of fine champagne would not be acceptable.

» Tickets to an ordinary sporting event, which you attend with a business contact, would be considered customary and reasonable, but tickets to the World Cup, Super Bowl, or other similar major sporting event would be considered excessive in value and should not be accepted.

» Ordinary business meals are acceptable, but a lavish dinner at a four-star restaurant likely would not be. Good judgment would also dictate that Moody’s should periodically assume the cost of the meal as a business expense.

If you are offered a gift, entertainment, or other thing of value, and you have any question about the appropriateness of accepting it, you should seek guidance from the Compliance department prior to acceptance.

Gifts, entertainment, or other things of value that do not meet the requirements outlined above should be returned to the donor as tactfully as possible. You may refer to this Code when you return such a gift, and you should report such a gift to your manager and the Compliance department.

Finally, laws and customs of some countries permit gifts and courtesies beyond those considered customary in the United States, and refusing such gifts or courtesies might be considered offensive in that country. Although it might be difficult, MIS credit rating personnel must refuse any gifts, entertainment, or other things of value other than minor incidentals provided in the context of a business interaction. All other Moody’s employees should consult the Compliance department if they encounter a situation in which the gift, entertainment, or other thing of value exceeds these rules, but their refusal to accept would be seen as offensive.

For information regarding the giving of gifts, please refer to the Anti-Bribery and Anti-Corruption section of the Code.

What do I do if I receive an inappropriate offer?

You should decline the request firmly and immediately. If you are asked by a business contact to take a bribe, kickback or other prohibited payment or gift, you should tell the person that you will not consider the request, and immediately inform your manager and Moody’s Legal department about the incident.

What do I do if I receive a perishable gift?

MIS credit rating personnel may not keep even perishable gifts, such as food baskets, provided by rated entities and/or sponsors or agents of rated entities. Instead, when it is not practical to return the gifts to the sender, they should be donated to a public service or social service organization. In all other circumstances, employees that are not MIS credit rating personnel who receive a perishable gift that exceeds the $50 limit set out above may, with the approval of their manager and the Compliance department, share such gift with their office colleagues or donate it to a public service or social service organization.

Can I accept a free pass to a conference or event hosted or organized by a third party that is not rated?

MIS credit rating personnel may only accept free passes or a waiver of registration fees to conferences/events if they are speaking or presenting at the conference/event. For more information, please consult Moody’s Investors Service’s Policy for Solicitation or Acceptance of Money, Gifts, Favors, or Entertainment, posted on the Company’s intranet.

All other Moody’s employees may accept free passes and/or fee waivers to conferences/events as long as there is a clear business purpose to the employee attending the conference/event.
I am presenting at a conference. May I accept reimbursement for my travel, lodging, and other incidental expenses?

MIS credit rating personnel may not accept reimbursement (or direct payment of such expenses on your behalf) from a rated entity or any third party for: transportation, lodging, or incidental expenses incurred in connection with attendance at a conference or event organized in whole or in part by an entity rated by MIS, including where they are speaking or presenting at the conference or event. MIS credit rating personnel may accept reimbursement for travel expenses incurred where they are speaking or presenting at conferences or events hosted or organized by industry associations or other non-rated entities provided that the reimbursing party is not a rated entity.

All other Moody’s employees, may accept reimbursement for travel-related expenses when they are speaking/presenting at a conference, as these are not considered gifts under the Code. However, such reimbursement (or direct payment of such expenses on your behalf) must be for your individual travel, lodging, meals, and other reasonable expenses. You should not accept reimbursement for lavish or extravagant travel, lodging, or other expenses. You also may not be reimbursed for the travel or other expenses of any family members or other non-Moody’s employees who accompany you.

Vendor Selection

The Company will purchase all of its services and supplies on the basis of quality, price, and service. The fact that a vendor is also a customer of the Company shall not be the basis for making purchasing decisions. Moreover, as discussed in the Conflicts of Interest section above, conflicts of interest may arise from the personal relationship of a Moody’s employee with an employee of a vendor. As a result, you may not participate in the selection of a vendor if you or an immediate relation has a personal interest or other significant business interest in such entity.

Intellectual Property

When you perform work, in the course of your employment, for Moody’s, Moody’s owns all intellectual property rights in your work product (“Work Product”), to the extent permitted by applicable law, including but not limited to all copyrights, trademarks, patents, inventions, and know how associated with the Work Product. For clarity, as a matter of US copyright law, your Work Product is considered “work made for hire” created for Moody’s. If for some reason any Work Product you create is not deemed work made for hire or does not belong to Moody’s by operation of applicable law, you assign and agree to assign to Moody’s any and all of your right, title and interest in and to the Work Product, including all copyright (and all future copyright) and patent rights or, if applicable local law does not permit assignment of rights, you grant Moody’s an exclusive, unlimited, worldwide, perpetual, royalty-free license to the Work Product, to the extent permitted by applicable law. In relation to any Work Product in which you have a moral right, to the extent permitted by applicable law, you irrevocably consent to Moody’s using such Work Product in any manner that might otherwise infringe such moral right. If requested by Moody’s, you will execute any further documents necessary to document Moody’s ownership of the Work Product. When you develop new Work Product, you will disclose it promptly to Moody’s. You agree not to use or misappropriate any third party intellectual property, confidential or proprietary information, or trade secrets in creating Work Product or performing any service for Moody’s.

Unauthorized Copying or Use

Generally, it is against the law to make copies of legally protected works of others or to use them without proper permission. Wrongful copying of copyrighted materials can result in personal, as well as Company, liability.

Protected works include most publications, computer software, video and audio tapes or files, and certain databases. In addition, protected works may include material displayed or published on websites, including articles, musical recordings (such as MP3 files), graphic designs, photographic images, and audiovisual materials.

As employees of a company whose business is based on its valuable intellectual property, we must be especially sensitive to the intellectual property rights of others. You must not, when preparing any Work Product (including any presentation to or publication for Moody’s employees, customers, investors, or other third parties), copy or use any protected works prepared by any other person who is not a Moody’s employee, or was not a Moody’s employee when such work was prepared, unless you: (a) acknowledge the use of such other person’s protected works and identify in the relevant Work Product, at a minimum, the name of the author, publisher, and owner of the protected works; and (b) obtain the consent in writing of the owner of the protected works if more than an insubstantial portion of the protected work is used. Moody’s Legal department can assist you in determining whether such written consent is required.

In some circumstances, applicable laws do permit certain
“fair use” or “fair dealing” of protected works, but this right is limited and reliance on it should be made only in consultation with Moody’s Legal department.

**When is copying permitted?**

These are some of the limited circumstances where copying by the Company may be permitted, depending upon applicable law or the Terms of Use of the website that you may be copying from:

- Preparing a new work summarizing others’ copyrighted material and including it in Company publications or reports together with brief quotations.
- Occasional copying of a small portion of an outside publication (e.g., an article or book), citing that publication (but not any extensive or regular copying of an outside publication to reduce subscription costs and broaden internal distribution).
- Making a copy of a computer program as an archival or backup copy.
- Forwarding a link to a website where information of interest is published.

Some of these examples may still be prohibited due to confidentiality obligations to third parties or contractual restrictions. The circumstances under which copying by the Company is permitted may differ from jurisdiction to jurisdiction depending on each jurisdiction’s intellectual property laws, as well as the specific facts relating to the copying. If you have any questions about whether copying is permitted, please consult Moody’s Legal department.

**Use of Company Resources**

Moody’s money, materials, supplies, technology and information resources (including computer systems and voice mail systems, and all copies of documents, messages and/or other information that are created, sent, received, or stored on these systems) are Company property and must not be used to advance your personal interests. Employees must use the Company’s technology resources in accordance with the Moody’s IT Use Policy, which is available on the Company’s intranet.

Each of us has a duty to protect the Company’s assets and to use them efficiently. Theft, carelessness, and waste have a direct impact on the Company’s profitability. We should take measures to prevent damage to and theft or misuse of Company property. Except as discussed below and in the IT Use Policy, Company assets, including Company time, equipment, materials, resources, and information, must be used for business purposes only. Personal calls from office telephones should be kept to a reasonable minimum. Similarly, use of Company’s technology resources, including computers and the Internet, for personal matters should be kept to a reasonable minimum, and any such usage must be consistent with the Moody’s IT Use Policy. In no instances should such personal use of Company telephones or computers interfere with your work commitments. Further, employees may not use Company office space for personal meetings, for example, meetings with personal financial advisors.

Under no circumstances may an employee use the Company’s technology resources to transmit, download, display, otherwise disseminate, or condone the receipt of any sexually explicit material or any material containing ethnic slurs, racial epithets, or anything that may be perceived as harassment of others.
based on their race, color, sex, gender, age, religion or religious 
creed, national origin, ancestry, citizenship, marital status, 
sexual orientation, gender identity, gender expression, genetic 
information, physical or mental disability, military or veteran 
status, or any other characteristic protected by law. Employees 
encountering or receiving such material should immediately 
report the incident to their manager or to the People Team.

As outlined in the Moody's IT Use Policy, employees should be 
aware that, subject to applicable law, they have no proprietary 
interest in and no reasonable expectation of privacy while 
using any Company technology resources such as computer 
equipment, voice mail equipment or networking equipment, 
including electronic mail, collaboration tools, instant messaging, 
SMS / text messages, or similar technologies. To the extent 
permitted by applicable law, Moody's reserves the right to 
monitor any and all use of Company technology resources 
and any communications transmitted or received through 
technology resources without notice to any employee and 
at any time. Such activities may be undertaken for a range of 
purposes, including but not limited to the following: to protect 
the security of Moody’s documents, data, information, and 
systems; to maintain quality standards; to provide business 
continuity and record retention when an employee is absent (for 
whatever reason) or when an employee has left the Company; to 
respond to any subpoena, judicial order, or other request of any 
governmental agency or authority; to investigate where Moody's 
has a legitimate and reasonable concern that an employee or 
former employee has engaged in wrongdoing, unlawful or illegal 
acts, or may be in breach of Company requirements or policies;
or as the Company’s business needs may otherwise require. To 
the extent permitted by applicable law, the results of any such 
review, audit, inspection, interception, access, or disclosure may 
be used for disciplinary purposes or in legal proceedings. To 
the extent permitted by applicable law, your use of Company 
computer, voice mail, and electronic communications systems 
constitutes your acknowledgement and understanding of 
the foregoing rights of Moody's and your consent to them.

Any employee who wishes to avoid inspection of 
any private personal data should not use Company 
equipment for personal matters or save any private 
personal data on Company computer storage devices.

When you leave the Company, all Company 
property must be returned to the Company.

Safeguarding Moody's Technology Resources

Employees are responsible for safeguarding their passwords 
for access to all Company technology resources, including 
computer and voice mail systems. Individual passwords 
must not be given to others, nor should employees access 
any account on Company computer and voice mail systems 
other than their own, except for Moody's IT department in 
connection with technical support. Employees must safeguard 
the laptops, smart phones, or any other technology resources 
provided to them by the Company and should exercise the 
highest standard of care reasonable and appropriate to the 
circumstances to prevent such technology resources from 
being lost, stolen, or accessed by an unauthorized person.

Each of us has a duty to protect the Company’s 
assets and to use them efficiently.
The Company has also installed a number of security features and controls, such as firewalls, proxy servers, and anti-malware software, to protect its technology resources and information. You should never disable or attempt to evade the operation of these security features.

If you suspect or become aware of any unauthorized access to, acquisition of, or loss, damage, or misuse of, any Moody’s technology resources, or information maintained on, or handled by any technology resource, or any other incident in which the security of Moody’s technology resources or information systems may have been compromised, you must immediately report such incident to Moody’s Help Desk.

Use of Personal Electronic Devices

Employees’ use of any type of personal electronic devices while conducting any Moody’s business is subject to relevant Moody’s policies, including the IT Use Policy, and, where relevant, any agreement relating to use of a personal mobile device.

Approved employees may be provided with remote access to Moody’s technology resources through a secure Virtual Private Network (“VPN”). In addition, approved employees may be permitted to access Moody’s technology resources through certain models of personally-owned mobile computing devices using a Moody’s selected third-party downloadable software application.

You should not inadvertently disclose confidential information using your personal electronic devices. For example, when attending Moody’s meetings or traveling for business, do not publicize your activities or location on social media sites or otherwise, including through GPS-based mobile applications, because this could alert others about non-public events or information.

Employees are reminded that affirmatively downloading, copying, saving, creating, or working on any Moody’s files containing Moody’s confidential or proprietary information on any system or device that is not a Moody’s technology resource, including personally owned devices, is not permitted.

Social Media

Moody’s recognizes that social media has become an important tool for various aspects of Moody’s businesses, and that access to certain social media sites (e.g., LinkedIn, Twitter, etc.) for legitimate business purposes may be useful for employees in connection with their roles and responsibilities within Moody’s. However, Moody’s has determined that it is in the Company’s best interest to block access to certain social media sites from Moody’s network, including certain sites that are primarily used for personal communications, such as Facebook. In addition, Moody’s has established a Corporate Social Media Policy and Procedures that set forth requirements and best practices for employees who wish to engage in social media activities on Moody’s behalf. Moody’s also has separate Personal Social Media Guidelines that apply to personal social media activities that Moody’s employees may choose to undertake as individuals on their own time. These documents are posted on the Company’s intranet. If you have additional questions, you may consult a member of the Social Media Steering Committee or send an email to socialmedia@moodys.com.

Employees as Consultants/Conversion of Consultants to Employees

Current Moody’s employees may not be engaged to work as consultants, as independent contractors or as contract workers for the Company whether or not the work to be performed is related to the duties of the employee’s position, and whether or not payment is made outside of normal payroll routines.

Further, you must obtain written approval from Moody’s Legal department to engage a current or former Moody’s employee as a consultant, independent contractor or contract worker for Moody’s. In addition, the Moody’s Legal department and People Team should be consulted in situations in which an individual who has worked as a consultant, independent contractor, or contract worker for Moody’s wishes to become a Moody’s employee.

Independent Contractors/Contract Workers

No individual or entity may be engaged to provide services to Moody’s (including as a consultant, temporary contract worker or independent contractor) except in accordance with Moody’s Non-Employee Engagement Policy. For additional information about engaging consultants, contract workers or independent contractors (including staff augmentation resources), please consult Moody’s Non-Employee Engagement Policy.
It is the duty of each employee to comply with all laws and regulations that apply to the Company's business.
How We Act with Integrity in the Global Community

Insider Trading and Market Abuse

Employees and directors who have access to confidential information are not permitted to use or share that information for purposes of trading securities (such as Moody’s stock) or for any other purpose except the conduct of our business. The insider trading laws and regulations of the United States and many other jurisdictions prohibit buying, selling, or recommending that someone else buy or sell a company’s securities while in possession of material non-public information about that company. In addition to heavy fines and lengthy prison terms, a violator in the United States or one who trades on a U.S. stock exchange can be required to pay civil penalties of up to three times the profit gained, or loss avoided, by certain unlawful transactions or disclosures. Moody’s may also have to pay substantial fines. In other countries, such actions can lead to fines, public censure, compensation/restitution orders, and injunctions, as well as potential prison terms.

“Material” information is generally regarded as information that a reasonable investor would think important in deciding whether to buy, hold, or sell a security; in short, it is any information that could reasonably affect the price of the security. In other jurisdictions, “material” information may be referred to as “inside information” or “price-sensitive information.”

Examples of material/inside information may include: sales results; earnings or estimates (including reaffirmations or changes to previously released earnings information); dividend actions; strategic plans; new products, discoveries or services; important personnel changes; acquisition and divestiture plans; financing plans; proposed securities offerings; marketing plans and joint ventures; government actions; major litigation, litigation developments, or potential claims; recapitalizations; the negotiation or termination of major contracts; and potential or pending MIS rating actions.

EXAMPLE:
In connection with analyzing a U.S. issuer, an analyst reviews a non-public agreement that will allow the issuer to enter a very profitable new line of business. She tells her sister-in-law, who buys 1,000 shares of the issuer’s stock. The day after the issuer publicly discloses the agreement, its stock price jumps $2 per share. The analyst has violated the U.S. insider trading laws, even though she did not personally make a profit.

As a general rule, an employee or director who has material information before it is publicly disclosed should wait until at least the third business day after it is disclosed so that the market has sufficient time to absorb the information before making the trade.

What is “Tipping”?
You can violate the insider trading and “market abuse” laws by disclosing material non-public information to another person. If you make such a disclosure or use such information, you can be punished even if you yourself have no financial gain and, in some jurisdictions, even if you did not intend to engage in insider trading.

Don’t insider trading laws only apply in the United States?
No. Insider trading violates fundamental concepts of fairness that are a basic part of the Company’s values. Employees working outside the United States can be charged under U.S. laws for insider trading in U.S. securities. In addition, many countries in which we do business have adopted insider trading and/or “market abuse” laws. Some of those laws are even broader than those in the United States. In France, for example, the penalties include substantial fines, as well as jail terms, and such conduct may constitute a breach of both insider dealing laws and regulations giving rise to separate penalties under such rules. The rules on market abuse apply in all countries in the European Union.

I’m an employee in Shared Services so I don’t receive material non-public information about issuers. Do these rules really apply to me?
Regardless of where you work in the Company, the insider trading laws apply to you. As a Moody’s employee, you may learn information about Moody’s business plans that could be material non-public information about Moody’s or another company. For example, you may learn that Moody’s plans to increase its ownership interest in an affiliate. That company’s stock price may well change because of the purchase by Moody’s. The same rules that apply to material non-public information about Moody’s (or the issuers with which Moody’s does business) also apply to material non-public information you learn about other companies.
Securities Trading

Moody’s Policy for Securities Trading places additional limitations on the trading and ownership of certain securities by employees. In addition, to comply with legal requirements as well as facilitate internal monitoring, Moody’s requires certain employees to adhere to reporting requirements relating to their securities holdings and transactions. For more information regarding the ownership and holding restrictions, as well as any reporting requirements you may have, please consult Moody’s Policy for Securities Trading or contact a member of the Compliance department.

Do I have to check with anyone before trading Moody’s stock?

Unless you are an officer or director of Moody’s Corporation or have been designated an “insider” by the Legal department because you regularly are in possession of material non-public information about the Company, you do not have to check with or report to anyone before trading Moody’s stock. You may buy or sell Moody’s stock whenever you wish as long as you are not in possession of material non-public information. If you have any doubt whether information you have is material, consult with a member of Moody’s Legal department.

What are the rules around the reallocation of Moody’s securities in my Moody’s profit participation plan?

You may not change the allocation of Moody’s securities in your profit participation plan while in possession of material non-public information. However, it is not a violation for purchases to be made pursuant to elections you made previously while not aware of material non-public information, whether or not you possess material non-public information at the time the purchase is made.

Anti-Bribery and Anti-Corruption

You must not engage in commercial or public sector bribery. This means you or anyone acting on Moody’s behalf cannot offer, promise, or give money, business courtesies, or anything else of value, directly or indirectly, to a business contact, including public officials, with the intent of receiving, or in exchange for having received, favorable treatment. You are also prohibited from “turning a blind eye” to the likelihood that an agent or other third party is or will be making an improper payment in connection with the Company’s business. Anti-corruption laws in various jurisdictions, including the U.S. Foreign Corrupt Practices Act (“FCPA”), the UK Bribery Act 2010 (“UK Bribery Act”) and local country laws where Moody’s operates, restrict companies’ and employees’ conduct in this area and subject Moody’s and its employees to serious penalties for violations. Please consult the Anti-Bribery and Anti-Corruption Policy for further guidance.

Because Moody’s may be liable for improper payments made by third parties acting on its behalf, Moody’s employees who seek to engage certain third parties that will interact with customers or prospects, including public officials, on Moody’s behalf must assure that such third parties are formally vetted before contracting for any services. Please consult the Covered Third Party Anti-Corruption Due Diligence and Contracting Procedures for further guidance.

The Company also is required to assure that its books and records accurately reflect the true nature of Company transactions, and to maintain internal accounting control systems designed to prevent and detect improper transactions. Accordingly, all information relating to business expenses or other costs incurred on behalf of the Company must be recorded accurately and with sufficient detail.

When is it permissible to give business courtesies to business contacts?

Employees generally may give business courtesies (including gifts) to business contacts if they comply with the following requirements, as set forth in Moody’s Anti-Bribery and Anti-Corruption Policy: (1) the cost must be reasonable and justifiable under the circumstances; (2) they must comply with applicable laws; (3) they must not reasonably be interpreted as an attempt to obtain or retain an improper business advantage, and must not reflect negatively on the reputation of Moody’s or the recipient; (4) they must be bona fide and must relate directly to a legitimate business purpose; and (5) they must be supported by receipts and properly documented in accordance with any applicable expense reimbursement and accounting procedures. No business courtesies may be given, directly
or indirectly, to public officials without complying with all of these requirements, as well as the additional requirements set forth in Moody’s Anti-Bribery and Anti-Corruption Policy. The Compliance department must approve in advance any business courtesies to be given to public officials.

If you have any questions regarding bribery and corruption matters, including questions about the application of local anti-bribery laws, please contact the Compliance department.

**What do I do if I receive an inappropriate request?**

Decline the request firmly and immediately. If you are asked by a customer, public official, or other business contact to make a bribe, kickback, or other prohibited payment or gift, you should tell the person that you will not consider the request, and immediately inform your manager and Moody’s Legal department about the incident.

**Political Activities**

Moody’s encourages you to participate in the political process on your own time, as long as you take care not to imply that you are acting on behalf of Moody’s. You should not permit your Moody’s affiliation to be noted in any outside organization’s materials or activities without the approval of Moody’s Legal department unless you are serving as a Moody’s representative.

Corporations are not permitted to make political contributions in connection with any election involving any United States federal office. There are similar laws in some states and other countries. Your personal contributions must not be made with, or reimbursed by, Company funds in U.S. federal campaigns or in other U.S. or foreign campaigns where it is illegal. Individual participation must be completely voluntary and must occur only during non-working hours. Political activity may not involve the use of Moody’s funds, personnel time, equipment, supplies, or facilities.

Any proposed Company political contribution anywhere should be discussed in advance with Moody’s Government, Public and Regulatory Affairs department.

Influencing legislation or “lobbying” is also restricted by the laws of the United States, certain states and other countries or subdivisions thereof. Moody’s must report lobbying activities as required by these laws. This reporting may need to include any communications you have with any members of federal, state, or local legislative or executive office in the U.S. or members of legislative or executive office or other public officials in other jurisdictions for the purpose of influencing any action on the Company’s behalf. Before taking a public position on government actions on behalf of the Company, you must consult with Moody’s Government, Public and Regulatory Affairs department. Employees who serve on government advisory boards should also be aware of applicable restrictions on their ability to promote Moody’s business in conjunction with their work on such boards.

**Economic and Trade Sanctions**

Moody’s complies with all economic sanctions-related laws and regulations and export controls in jurisdictions in which it operates. Economic sanctions rules prohibit or restrict trade with certain individuals, entities, nations and territories, or industries. You must not engage in any prohibited dealings, including transacting with or providing services, directly or indirectly, to:

- Any individual or entity (collectively, “person”) located, organized, or ordinarily resident in a comprehensively sanctioned jurisdiction;
- Any entity 50 percent or more owned by a person or persons located in a comprehensively sanctioned jurisdiction;
- Any person subject to blocking or asset freeze sanctions, including entities owned 50 percent or more by a person or persons subject to blocking or asset freeze sanctions;
- Any person where transacting with or providing those services to that person is itself prohibited under economic sanctions rules.

The most common economic sanctions measures are:

- Comprehensive embargoes imposing restrictions on a particular geography (or persons located therein), which under the U.S. sanctions regime currently includes Iran, Syria, North Korea, Cuba, and the Crimea, Donetsk, and Luhansk Regions of Ukraine. This list is subject to change at any time. Please contact the Legal department at economicsanctions@moodys.com for the most up-to-date list;
- “List-based” sanctions which impose prohibitions on transacting with certain persons identified on watchlists, such as the list of Specially Designated Nationals and Blocked Persons (“the SDN List”) maintained by the U.S. Treasury Department’s Office of Foreign Assets Control (“OFAC”), the Consolidated Sanctions List maintained by the European Union, or the Consolidated List of Financial Sanctions Targets in the United Kingdom maintained by the Office of Financial Sanctions Implementation (“OFSI”); and
- “Activity-related” sanctions, which impose more limited restrictions that target certain activities with specific persons.

If you have any questions related to economic sanctions at the Company, please contact the Legal department at economicsanctions@moodys.com. Employees may also use Moody’s Integrity Hotline to report suspected violations of law, company policy, or procedure.
Please consult the Economic Sanctions and International Trade Compliance Policy for further guidance.

**Export Compliance**

The export or re-export of goods, including software utilizing encryption technology, may be subject to regulatory requirements.

You should contact Moody’s Legal department at economicsanctions@moodys.com if you are:

» Unsure of export controls applicable to goods/technology/software;
» In need of information regarding local export laws; or
» Planning to transfer software using encryption technology to a country outside the United States by any means.

Please consult the Economic Sanctions and International Trade Compliance Policy for further guidance.

**International Boycotts**

There are two U.S. anti-boycott laws. One is set forth in the Export Administration Regulations (“EAR”) and the other in the Internal Revenue Code (“IRC”). These laws are primarily aimed at prohibiting cooperation in the boycott against Israel sponsored by the Arab League and certain other countries but can apply in other cases. Similar anti-boycott laws may be imposed in other countries in which Moody’s does business. You must contact the Moody’s Legal department to resolve conflicts arising in connection with anti-boycott laws and immediately inform the Legal department of any boycott-related requests that you receive.

**Anti-Money Laundering**

Moody’s complies with all applicable anti-money laundering (“AML”) laws and related Know Your Customer (“KYC”) and Enhanced Due Diligence (“EDD”) requirements wherever it operates. Money laundering is the act of disguising illegally-gained funds so that they appear to come from legitimate sources. Typically, it involves three steps. First, the illegally-gained funds are introduced into a legitimate financial system. Then, the money is moved around to create confusion, sometimes by wiring or transferring through numerous accounts. Finally, it is integrated into the financial system through additional transactions until the illegally-gained funds appear to be “clean.”

Although Moody’s business activities generally do not expose the Company to the risk of being a conduit for money laundering activity, in certain jurisdictions, Moody’s role in the financial transactions of others may subject its activity to locally applicable AML laws or regulations and require the establishment of an AML program. In such jurisdictions, Moody’s has implemented appropriate AML policies and programs.

Even where such a program is not required, however, if any Moody’s employee has reason to believe that any customer is deriving its funds from illegal activity or engaging in any effort to conceal or disguise the nature, location, source, ownership, or control of funds that will be paid to Moody’s or in connection with a transaction in which Moody’s is involved, this should be reported immediately to Moody’s Legal department.

**Taxation**

Failure of the Company to file tax returns promptly and accurately and to pay required taxes can result in severe penalties.

**Immigration**

All countries strictly regulate the entry of citizens of other countries and the right of persons from other countries to work there. Managers considering hiring non-citizens should be aware of local requirements, including the need for visas and other documentation.

**Business in New Countries**

The decision to expand Company operations into any country other than those in which we are qualified to do business may carry important legal and tax implications.

You should consult the Legal department about any issues that arise under these and other laws that apply to your job.

**Government Investigations**

Moody’s cooperates as appropriate with investigations by the U.S. government, the governments of other countries, and their departments and agencies or judicial authorities. Moody’s employees must never: (i) destroy, hide or alter any document or part of a document in anticipation of a request for those documents from a government agency or a court; (ii) lie or make any misleading statements to any government investigator, or in any deposition or other testimony; or (iii) attempt to influence an employee or any other person to engage in any of these acts.

Although Moody’s cooperates as appropriate with governmental investigations and responds properly to valid legal process, Moody’s also has legitimate and important interests to protect. For example, Moody’s has important confidentiality obligations to its customers, including the obligation, in certain instances, to provide notice to those customers when requested or ordered to
provide information about them. To assist Moody’s in complying with our obligations to our customers or others, and to ensure the accuracy of the information we provide, you should notify the Legal department if you are approached by a government investigator regarding Moody’s or any of its customers.

This should in no way deter you from reporting any suspected wrongdoing at the Company to Moody’s Integrity Hotline, the Legal department, or any of the other resources identified in this Code. Nothing herein or in any Moody’s agreement shall limit your right to provide truthful disclosures to governmental or regulatory authorities that are protected under the whistleblower provisions of any applicable law or regulation.

Moody’s prohibits retaliation against any employee for making a good faith report of suspected wrongdoing to the Company or the government, or for cooperating with a government investigation. If you believe that you have been subject to retaliation for making a good faith report or for cooperating with a government investigation, you should report the matter to the Legal department immediately. Alternatively, you may report the matter to Moody’s Integrity Hotline.

**Civil Litigation**

Like all companies, Moody’s is sometimes involved in civil litigation, and you may be approached by lawyers for companies or people who have brought suit or may be thinking of bringing suit against the Company or one of our customers. You should contact the Legal department before responding to any questions about Moody’s or our customers from lawyers or representatives of third parties who may be involved in or contemplating bringing a lawsuit against Moody’s or our customers. Please be aware that you must contact the Legal department before providing such people with any information or records regarding Moody’s or our customers.

**Record Retention and Preservation Directives**

Documents and other records (in all forms) must be retained for the periods of time specified by law and under Moody’s record-retention policies, procedures, and rules.

Under appropriate circumstances relating to a government investigation and/or a civil litigation, Moody’s will issue a record preservation directive to all employees who are likely to have in their possession records relevant to the subject matter of the investigation or litigation. Thus, from time to time, you may receive directives from the Legal department directing you to preserve all such records in your possession or under your control. If you receive such a directive, you must not destroy or otherwise discard any records relating to the subject matter described in the directive, regardless of the place or manner in which those records are stored. If you have not received a record preservation directive but believe you have records related to a subpoena or pending or contemplated litigation, government investigation, or other proceeding, you must immediately contact the Legal department. In such circumstances, you must also retain and preserve all records that may be responsive to the subpoena or relevant to the litigation or investigation until you are advised by the Legal department on how to proceed. In addition, if you learn of a subpoena or a pending or contemplated litigation or government investigation, you must immediately contact the Legal department.

You must also affirmatively preserve from destruction all relevant records that without intervention would automatically be destroyed or erased (such as voice mail messages). Destruction of such records, even if inadvertent, could seriously prejudice the Company. The destruction or falsification of a record with the intent to impede, or that has the effect of impeding, a governmental investigation, audit or examination may lead to prosecution for obstruction of justice. If you are not sure whether a record may be destroyed, consult Moody’s Legal department before doing so.

These retention obligations apply equally to Company records that you store in locations outside Moody’s offices, including your home. Thus, if you have any records outside Moody’s offices, you will be expected to provide any such records to the Legal department upon request. Furthermore, notwithstanding the other provisions of this Code, if you have any electronic records on your personal computer, smartphone, tablet or other electronic device, you may be asked to provide Moody’s access to such personal electronic device so that the Legal department or an agent thereof may extract any Moody’s records related to an ongoing investigation and/or litigation.

**Aren’t my files, memos and emails confidential?**

No. Except for certain “privileged” communications, all Company documents and computer files, including otherwise confidential communications and documents, may have to be disclosed to government enforcement organizations or private parties in investigations or lawsuits involving the Company. Please be aware that marking documents “restricted” or “confidential” may not protect them from being disclosed in court. Consult with Moody’s Legal department about when communications with a lawyer are “privileged” and, therefore, may be protected from disclosure.
Reports of violations will be treated confidentially to the extent possible, and no person who reports a possible violation in good faith will be subject to retaliation.
Code Administration

Periodically, all Moody’s employees and directors are required to certify that they have reviewed this Code of Business Conduct, understand it, and agree to be bound by its terms. In addition, as part of the certification process, employees and directors are provided an opportunity to disclose any previously unreported transactions or events that appear to be in violation of the Code.

Interpretation

The General Counsel of Moody’s is responsible for interpreting and applying the Code to specific situations when questions arise. Any questions relating to how the Code should be interpreted or applied should be addressed to Moody’s Legal department.

Investigations of Suspected Violations

Moody’s will conduct a prompt, fair, and impartial investigation of all reports of suspected violations of the Code. Employees are required to cooperate as needed in investigations. While investigations may vary from case to case, they generally will include:

» conducting a review of the allegations;
» assessing whether any interim actions to protect the complaining party are necessary;
» conducting interviews of relevant parties;
» obtaining and reviewing relevant documents; and
» preparing a written report.

Moody’s will then make a determination based on all evidence collected and will maintain the confidentiality of the investigation to the extent reasonably possible and as permitted by applicable laws. Moody’s will also keep written documentation and associated documents in its records.

Upon completion of an investigation, Moody’s will notify the person(s) who raised the concern and the subject(s) of the investigation’s conclusion. Due to requirements under data protection laws in certain jurisdictions, Moody’s may be obligated to inform the subject of a complaint that the complaint was filed, and how he or she can exercise their right to access and correct the information. The subject of the complaint will not be provided information identifying the person who reported the allegation unless required by local law.

If Moody’s determines that a violation of the law or the Code has occurred, Moody’s will take appropriate corrective and/or disciplinary action, up to and including termination, as warranted by the facts gathered during the investigation, subject to applicable law. If, during the course of an investigation, Moody’s also determines that any manager knew of inappropriate conduct and failed to report the conduct, Moody’s will take appropriate corrective and/or disciplinary action, up to and including termination, subject to applicable law.

Employees and managers should not conduct their own preliminary investigations. Investigations of suspected violations may involve complex legal issues, and acting on your own may compromise the integrity of an investigation and adversely affect both you and the Company.

Enforcement of the Code

The principles set forth in this Code and other relevant Company policies and procedures will be enforced at all levels of the Company. The Company intends to use every reasonable effort to prevent the occurrence of conduct not in compliance with this Code and to halt any such conduct that may occur as soon as reasonably possible after its discovery. Subject to applicable law and agreements, Company personnel who violate this Code and other Company policies and procedures may be subject to disciplinary action, up to and including termination.

In some cases, compliance with the Code and other Company policies will be monitored by periodic audits, investigations or other reviews. In connection with any such audits, investigations or reviews, you are required to cooperate fully, provide truthful and accurate information, and respond to requests for certifications.

Waivers of the Code

While some Company policies must be strictly adhered to, in other cases, exceptions may be possible. If you believe that a waiver of any of the principles or policies articulated in this Code is appropriate in a particular case, you should contact an immediate supervisor first. If the immediate supervisor agrees that a waiver is appropriate, the approval of the Legal department must be sought. Directors and MCO Executive Officers who wish to obtain a waiver of the Code must make full disclosure of all facts and circumstances to the General Counsel and the Chairman of the Audit Committee of the Board of Directors. Any waiver for directors and MCO Executive Officers must be approved by the Board as a whole and, to the extent required by law or regulation, promptly disclosed.

No Rights Created

This Code is a statement of the fundamental principles and certain key policies that govern the conduct of the Company’s business. It is not intended to and does not create any obligations to or rights in any employee, director, customer, supplier, competitor, shareholder, or any other person or entity.
Key Contact Information

Moody’s People Team

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Admiralty
Hong Kong
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Moody’s Compliance Department

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New York, New York 10007
Telephone: (212) 553-4398

Moody’s Legal Department

John Goggins
Executive Vice President & General Counsel
7 World Trade Center at 250 Greenwich Street
New York, New York 10007
Telephone: (212) 553-1912

Moody’s Internal Audit Department

Scott Kenney
Senior Vice President – Risk Management and Chief Audit Executive
7 World Trade Center at 250 Greenwich Street
New York, New York 10007
Telephone: (212) 553-0482
Moody’s Integrity Hotline

Via the Internet: https://moodys.ethicspoint.com

By telephone from Direct Dial jurisdictions: For the jurisdictions listed below, you can access the Integrity Hotline directly by dialing the phone number provided.

- **United States**: 1-866-330-MDYS (1-866-330-6397)
- **Belgium**: 0800 14 375
- **France**: 0 800 99 23 64
- **Hong Kong**: 800969419
- **India**: 000 800 919 1504
- **Singapore**: 8001207175
- **United Kingdom**: 0800 102 6525

By telephone from all other jurisdictions: Dial the AT&T Direct Dial Access® code for your location (listed below and at https://moodys.ethicspoint.com). Then, at the prompt, dial 866-330-MDYS (866-330-6397).

If there is no AT&T Direct Dial Access® Code listed for your location, dial your access code for U.S. calls (which you can find by contacting an international operator or by visiting the AT&T World Traveler website at https://www.business.att.com/collateral/access.html), wait for the tone or prompt, and then call 866-330-MDYS (866-330-6397).

### AT&T Direct Dial Access® Codes

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<td>0-800-222-1288</td>
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<td>Austria</td>
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<td>Costa Rica (Telephonica – Spanish)</td>
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<td>Italy</td>
<td>800-172-444</td>
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<td>Japan (NTT)</td>
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<td>Mexico</td>
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<td>Mexico (Spanish Operator)</td>
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<td>Mexico (Por Cobrar Spanish)</td>
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MJKK and MSFJ (as applicable) hereby disclose that most issuers of debt securities (including corporate and municipal bonds, debentures, notes and commercial paper) and preferred stock rated by MJKK do not qualify for certain types of treatment under U.S. laws. MJKK and MSFJ are credit rating agencies registered with the Japan Financial Services Agency and their registration numbers are FSA Commissioner (Ratings) No. 2 and 3 respectively.

MJKK and MSFJ also maintain policies and procedures to address Japanese regulatory requirements.